

# **Comox Valley Coalition to End Homelessness**



## **Five Year Plan to End Homelessness**

**Updated December, 2016**

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## Homelessness in the Comox Valley

In 2008, the City of Courtenay Mayor's Task force identified the need to end homelessness in the Comox Valley. Since that time, a number of studies and reports have informed the community's understanding of homelessness in the valley. The reports can be found at:

<http://www.comoxvalleyrd.ca/EN/main/governance/housing-homelessness/background-resources.html>. In 2015, the Coalition used information from these reports to develop a five-year plan to end homelessness.

On April 12, 2016 the Coalition, in partnership with United Way Central and Northern Vancouver Island, participated in a national Point In Time (PiT) count using the National PiT Count methodology. Surveys were conducted at fixed sites throughout the community, in various unsheltered locations where people are known to sleep, and at an event at a local church lunch club. In addition to the 24-hour count, surveys were conducted at fixed site locations over the week of April 13<sup>th</sup> – April 19<sup>th</sup> with the intention of gathering more information on those experiencing homelessness in the Comox Valley.

A total of 157 homeless (70 absolute homeless and 87 hidden homeless) were surveyed in the Comox Valley. The Coalition and the United Way recognize that the count underrepresents the **actual** number of homeless in our community. This is especially true as this is the first time the Comox Valley has used the nationally developed methodology. Through conducting this PiT Count the Coalition has learned how to better survey those who are homeless and as we continue to do counts on an annual or bi-annual basis we can begin to build a strengthened capacity for conducting the count, further involve community partners and identify trends over subsequent years to build a more comprehensive picture of homelessness at the local level.

### Survey Findings

The following survey findings combine data from the 24 hour and the week-long PiT count.

- Most (71%) of the people surveyed in the Comox Valley are alone without family support.
- There are a significant number of women who are homeless in the Comox Valley. Of the people surveyed 57% were female and 42% were male.  
***"I became homeless with a child and was forced to place my child for adoption." – Female, 45.***
- 58% of those surveyed were between the ages of 18 and 44.
- Homelessness starts at a young age. 31% surveyed became homeless under the age of 27 and 26% of respondents had been in the foster care system.
- 66% of people surveyed had completed high school or had some post-secondary education.
- Indigenous people are overrepresented among homeless populations. 42% of respondents indicated an Indigenous heritage whereas Census figures show only 5% of the region's population is Indigenous.
- The majority (66%) of those surveyed came from the local area and had lived in the Comox Valley for more than a year. Most who moved to the valley in the last year came from other areas of Vancouver Island.

- People want permanent independent housing. 65% of respondents said they would like to live independently in a small house (under 350sq. feet) or a small apartment.

***“The place I’m living in now has poor maintenance. It’s unsafe and dirty.” – Female, 66.***

***“I’d say my apartment is unfit for human habitation.” – Female, 55.***

- Most are not homeless by choice. Only 2 people said they did not want a home.

***“My parents died and I was unable to afford the house on my own.” – Male, 46.***

***“The hospitalization of my partner in Victoria caused me to lose my house.” Female, 45.***

- People became homeless for a variety of reasons: evictions and landlord/co-tenant conflict (30%), family conflict (19%), addiction and substance abuse (17%), illness (13%), job loss (12%), domestic abuse (11%), unsafe housing (8%). Note: People surveyed could give more than one reason.

***“Being unemployed is keeping me from finding a home.” - Male, 48.***

***“It’s harder to find a place to live that allows kids.” - Female, 30.***

- Employed people are homeless in the Comox Valley. 13% of those surveyed were employed while 41% were on Income Assistance and 33% were on Disability Assistance. 8% had no income at all.

***“I have difficulties making ends meet. There is just not enough full time hours of work.” – Male, 48.***

- People cited their low incomes, high rents and lack of affordable, suitable and available housing as the major barriers to them being able to find housing.

***“My house has no heat or hot water. I can’t afford it.” – Female, 55.***

***“There’s a lack of jobs and I can’t afford to keep paying \$1000 in rent right now” – Male, 29.***

***“I experienced age discrimination when I tried to find housing.” Female, 57.***

- People who are homeless need services to help them address food security (food banks and soup kitchens), addictions and substance use issues, mental health issues, serious medical conditions, as well as trauma counseling and legal advocacy.
- People who are homeless want drop-in services. 69% said they would attend a drop-in centre. The services they are looking for at a drop-in centre include laundry, shower facilities and lockers, access to phones, access to meals and common meal preparation, access to health care, general counseling and legal help, access to exercise and group support.

***“I want a safe drop-in. Something safe for families, and families with addiction issues, there is a lot of stigma around mothering and substance abuse!” – Female, 45.***

The Coalition utilized the Point in Time Count information to inform revisions to the five-year plan.

The Coalition also utilized the following Housing data from the 2016 Comox Valley Community Foundation's Vital Signs Report regarding needed support services and housing in the valley.



## HOUSING

### Housing

Communities with housing options that meet the diverse needs of their residents are more inclusive, economically competitive and vibrant.

**"Access to safe, affordable housing is a challenge, particularly for vulnerable youth transitioning to adulthood."**

—Doug Hillian, City of Courtenay Councillor

**Results from surveys with 157 homeless in the Comox Valley (2016) reveal that homelessness starts at a young age: 31% became homeless under the age of 27 and 26% of respondents had been in the foster care system.**

### Shelters

Emergency Shelters 2015	
Bed Nights	5,471
Males	489
Females	215
Turnaways	890

Lilli House 2015	
Bed Nights	4,243
Women	245
Children	68
Crisis Calls	1,456

### Extreme Weather Response Shelter Usage

	2014/15	2015/16	% change
Female	47	37	-21%
Male	120	160	33%
Total beds	167	197	18%
Days in effect	40	76	90%

### Housing Continuum

<b>29</b> Emergency Shelters Beds	<b>0</b> Supportive Housing Units	<b>79</b> Transitional Housing Units	<b>629</b> Subsidized Housing Units	<b>198</b> Low Cost Rental Units
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### Housing Starts

	2014	2015	% Change
Single	168	161	-4.2%
Semi-Detached	28	40	43%
Row	12	40	233%
Apartment	31	133	329%
All	239	374	57%

### % Change in Housing Starts

**57%**  
Comox  
Valley

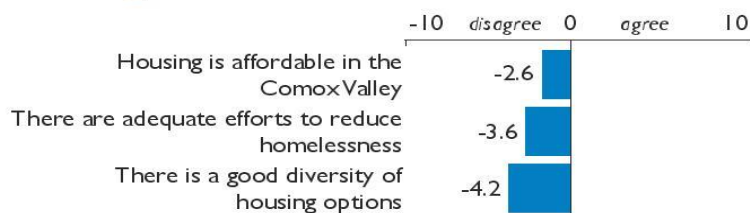
**34%**  
Vancouver  
Island Urban  
Areas

**12%**  
British  
Columbia

Rental Vacancy Rate						
Campbell River		Comox Valley		Nanaimo		Victoria
<b>2.8%</b>		<b>0.5%</b>		<b>2.2%</b>		<b>0.7%</b>
Benchmark Housing Cost					Median Rents 2015	
	2015	2016	\$ change	% change	One bedroom	Two bedroom
<b>Campbell River</b>						
Single Detached	\$283,300	\$291,900	\$8,600	3.0%		
Apartments	\$168,700	\$172,900	\$4,200	2.5%	\$653	\$770
<b>Comox Valley</b>						
Single Detached	\$334,000	\$364,400	\$30,400	9.1%		
Apartments	\$192,000	\$193,500	\$1,500	0.8%	\$665	\$775
<b>Nanaimo</b>						
Single Detached	\$350,400	\$402,100	\$51,700	15%		
Apartments	\$206,300	\$219,100	\$12,800	6.2%	\$725	\$835
<b>Victoria</b>						
Single Detached	\$508,400	\$593,700	\$85,300	17%		
Apartments	\$298,900	\$342,200	\$43,300	15%	\$850	\$1,095

## COMMUNITY VOICES *Your thoughts on Housing*

**"Multiple avenues of support will be necessary to solving the housing problem"** – [Electoral Area A resident]



### top priorities

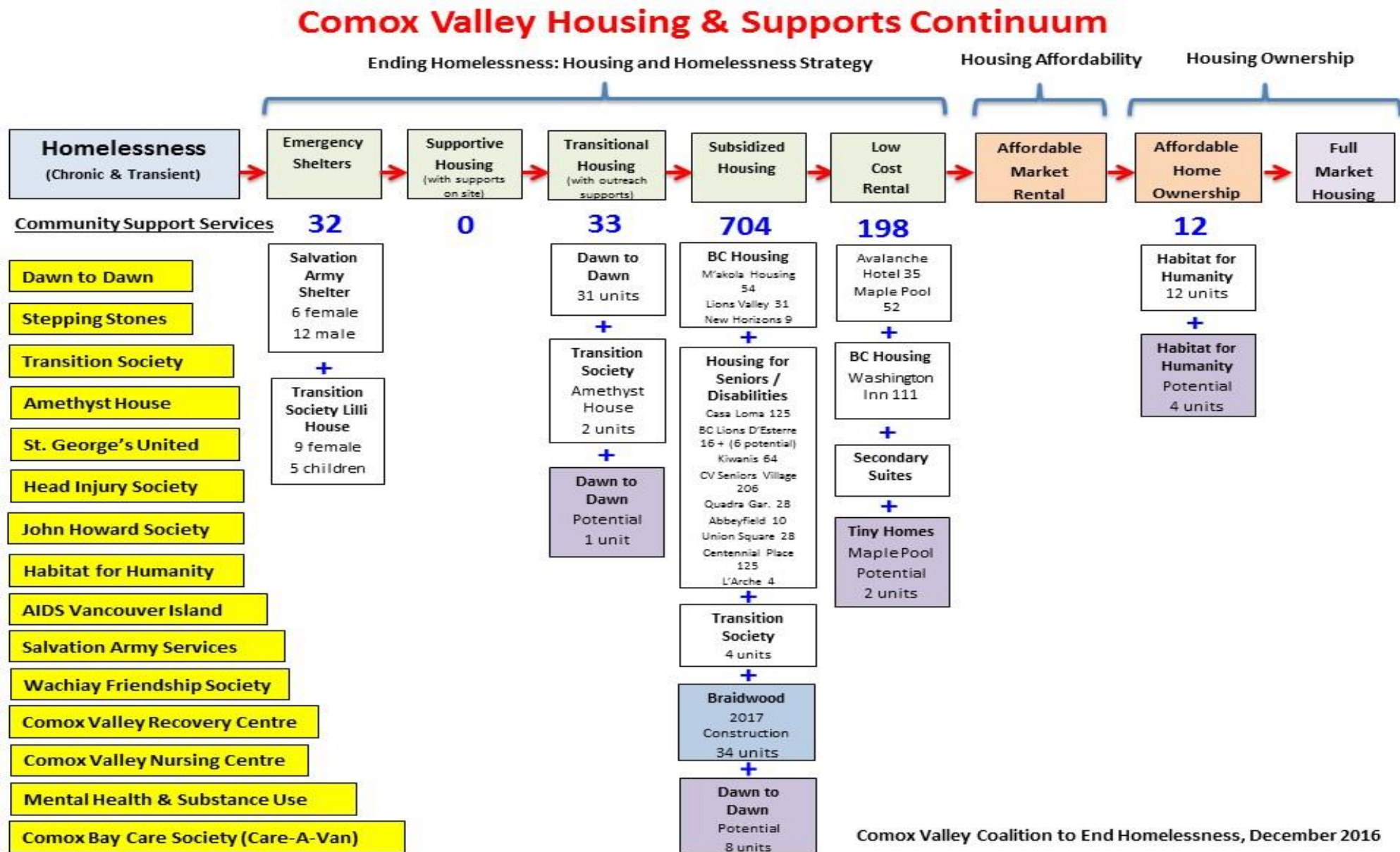
1. More affordable housing units
2. Increased efforts to reduce homelessness in the Comox Valley
3. Increased number of secondary suites

<sup>1</sup> Source: Comox Valley Vital Signs. (2016). 2016 Vital Signs report of the Comox Valley Community Foundation. Retrieved from [http://cvcfoundation.org/wp-content/uploads/comox\\_valley\\_vitalsigns2016-FINAL.pdf](http://cvcfoundation.org/wp-content/uploads/comox_valley_vitalsigns2016-FINAL.pdf)



## Housing and Supports in the Comox Valley

The Coalition undertook a review of existing housing and supports in the Comox Valley and the results are represented in the diagram below.



## The Five Year Plan

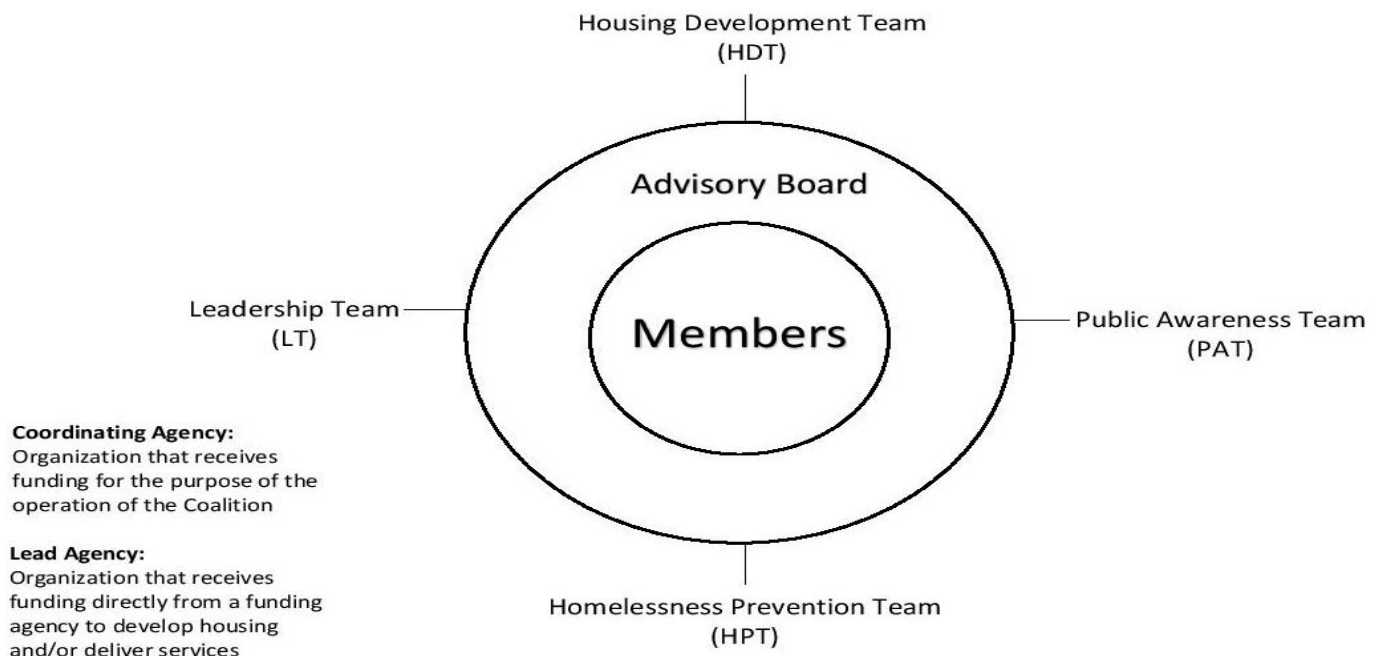
### **Vision** *(From 2008 Mayor's Task Force on Homelessness)*

The Comox Valley will be a safe, strong healthy community for all and will seek to create a supportive environment and build opportunities to address social, physical, economic inequities for its residents.

### **Best Practices/Guiding Principles** *(Modified From 2008 Mayor's Task Force on Homelessness)*

- **Continuum of Housing Options:** A continuum of appropriate, adequate, safe and supportive housing is essential to address homelessness. A description of the housing continuum is at <http://www.heretohelp.bc.ca/visions/housing-and-homelessness-vol4/housing-glossary>
- **Collaboration among service providers:** A collaborative systems approach will be used to provide the most effective support strategies, while securing adequate resources.
- **Client-centered delivery systems approach:** Supports will be delivered within the context of unconditional positive regard and emphasis will be placed on outreach, frequent contact with clients, relationship building and individualized services.
- **Prevention: Ending homelessness requires** prevention strategies help to ensure that more people do not become homeless.
- **Public Awareness and Community Building:** A coordinated public awareness program will build community understanding of homelessness.

### **Organizational Structure of the Comox Valley Coalition to End Homelessness**





## **Strategic Directions**

Strategy # 1: Create Additional Housing & Necessary Supports

Strategy # 2: Community Collaboration, Prevention and Education

Strategy # 3: Coalition Capacity Building

Strategy # 4: Funding and Fundraising



## Action Plan

### 2015 Planning Year: Strategy #1

STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Establish a Housing Development Team (HDT) to oversee strategy	Coalition				HDT created Nov. 2015.  Meets regularly and explores options with municipalities and CVRD

### 2015 Planning Year: Strategy #2

STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Create strong collaborations amongst agencies and providers through work of the Coalition	Coalition				Broad, consistent agency representation within the Coalition
	Engage with municipal governments regarding affordable housing policies	Coalition/ Leadership Team				LT will contribute feedback to the City of Courtenay in the revision of the Affordable Housing Policies

## 2015 Planning Year: Strategy #2 (Continued)

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Establish Public Awareness Team (PAT) and begin to create public awareness plan/campaign re: homelessness	Coalition/Public Awareness Team				PAT created Oct. 2015  1 public awareness event completed  Social media campaign for Homelessness Awareness Week Oct. 11-18th, 2015  Submitted 2 articles to local newspapers
	Engage local builders' associations <ul style="list-style-type: none"> <li>• VI Builders</li> <li>• VI Construction Association</li> <li>• Canadian Home Builders</li> <li>• Comox Valley Development Association</li> </ul>	Coalition/Housing Development Team				Builders' Associations contacted and committed to engagement of 5 Year Plan
	Establish Homelessness Prevention Team (HPT) and develop prevention strategies (e.g. rental bank)	Coalition/Homelessness Prevention Team				HPT created Oct. 2015
	Develop Homeless Persons engagement strategy	Coalition/Leadership Team				Homeless persons engaged in planning survey at Community Resource Fair on Nov.5 <sup>th</sup> , 2015

## 2015 Planning Year: Strategy #2 (Continued)

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Educational Awareness Program and curriculum on homelessness, poverty, compassion and active citizenship for students	Everybody Deserves a Smile (EDAS) & Public Awareness Team				Presentation given at Vanier & Mark Isfeld schools by Care-A-Van for SD71 homelessness curriculum

## 2015 Planning Year: Strategy #3

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #3: COALITION CAPACITY BUILDING</b>	Complete work on Five-Year Plan to end homelessness	Coalition/Leadership Team				Initial draft plan completed Aug. 2015
						Plan Reviewed by CVRD Oct. 2015
	Develop Consensus guidelines	Coalition/Leadership Team				Consensus decision making model adopted by Coalition July 2015

## 2015 Planning Year: Strategy #3 (Continued)

STRATEGY #3: COALITION CAPACITY BUILDING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Decide on a Coordinating agency	Coalition/Leadership Team				CV Transition Society in place as Coordinating agency July 2015
	Develop proposal to hire a part-time Coordinator and provide administrative funds for work of the Coalition	Leadership Team		\$19,000	Homelessness Prevention Program (Federal Funding)	Proposal completed and funding obtained by Wachiay Friendship Centre Sept. 2015.  Part-time Coordinator hired Oct. 2015

## 2015 Planning Year: Strategy #4

STRATEGY #4: FUNDING AND FUNDRAISING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Establish a Funding and Fundraising Team	Coalition/Leadership Team				Leadership Team has taken on responsibilities of Funding & Fundraising Team  Collaborated with member agencies by facilitating proposals for BC Housing EOI and providing Letters of Support  Provided information on fundraising opportunities within the Coalition



## 2015 Planning Year: Strategy #4 (Continued)

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #4: FUNDING AND FUNDRAISING</b>	Develop relationships with local, provincial and federal government funders (including BC Housing)	Coalition/Leadership Team				Appointed LT point person to CVRD, City of Courtenay, Town of Comox and BC Housing Aug 2015
	Contact City of Courtenay and Town of Comox re: their homelessness funds and how to access them	Coalition/Housing Development Team				Information about homelessness funds obtained

## Year One: 2016 - Strategy #1

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS</b>	Create 2 new units of transitional housing at Amethyst House	Comox Valley Transition Society (CVTS)	Comox Valley Transition Society (CVTS)	\$80,000	CVRD (Regional Funding)	2 units of additional transitional housing created  Units occupied January 2017
	Build new 4plex to house women	Comox Valley Transition Society (CVTS)	Comox Valley Transition Society (CVTS)	\$756,924.33 (includes land and building, consultant costs, miscellaneous soft costs, borrowing costs, building start up and contingencies)	BC Housing: \$515,000 (Provincial Funding)  CVRD: \$70,000 (Regional Funding)  Town of Comox: \$30,000 (Regional Funding)  CVTS: \$141,924.33 mortgage (lead agency)	Four 2 bedroom units of additional affordable housing created  Construction complete by Dec 2016  Mortgage signed by CVTS December 2016  Units occupied January 2017
	Create Youth Housing (4plex)	MCFD Youth worker	John Howard Society	Requires land & funding	City of Courtenay	Fall 2016: Realtor obtained to locate building to purchase.  Fall 2016: Approach City of Courtenay for potential available properties

## Year One: 2016 - Strategy #2

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Consult and plan a part time Drop-in for people who are homeless (life skills, tenant rights, social support, message services)	Comox Valley Transition Society (CVTS)	Vancouver Island Library CV Transition Society Aids VI Care-A-Van Wachiay Friendship Centre Dawn to Dawn	\$26,650	United Way: \$6000 (Regional Funding)  BC Rural and Remote Homelessness Partnership Strategy (HPS): \$20,650 (Federal Funding)	Funding Acquired from United Way  Drop in Center opened Nov 2016 as a pilot project.  Information will be collected regarding opening a permanent drop-in center.  Applied for BC Rural & Remote Funding for remaining funds
	Continue with public awareness plan/campaign re: homelessness	Coalition/Public Awareness Team		\$400 for promotional materials	ARNBC	Targeted presentations to: municipal councils, chamber of commerce, service clubs, downtown business association, and the general public  4 media articles published in local newspapers including press release regarding PiT Count  Social media campaign for Homelessness Action Week Oct 2016

## Year One: 2016 - Strategy #2 (Continued)

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Gather data about homelessness in the Comox Valley	Coalition/ Homelessness Prevention Team	Coalition/Homelessness Prevention Team	\$5000	United Way Central and Northern Vancouver Island (Regional Funding)	Point in Time count conducted in April 2016  Point in Time Count Report released in August 2016  PiT data Press release in newspapers Sept 2016  PiT Summary added to 5 year plan
	Continue Homeless Persons engagement strategy	Coalition/ Leadership Team				Homeless persons asked for feedback and ideas through the PiT count April 2016  Homeless persons to be engaged in planning survey at Community Resource Fair Nov 2016
	Continue with prevention strategies	Coalition/ Homelessness Prevention Team	Homelessness Prevention Team/NIC			PiT Count data collected April 2016  Community services map completed  9 available rent subsidies determined
	Facilitate ongoing strong collaborations amongst agencies and providers through work of the Coalition	Coalition				Well attended Coalition meetings  Agency presentation regarding housing development plans at April and May 2016 General meetings in preparation for 5-year plan update

## Year One: 2016 - Strategy #3

STRATEGY #3: COALITION CAPACITY BUILDING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Monitor the implementation of the Five-year plan	Coalition				Consult with Coalition member agencies Aug and Sept 2016  Ongoing collaboration with Comox Valley Transition Society and Comox Valley Recovery Center regarding 2016 homelessness service projects
	Update Five-Year Plan for 2017-2018	Coalition/ Leadership Team				Updated plan submitted to CVRD Oct 2016
	Continuing Coalition development	Coalition/ Leadership Team				Revised Terms of Reference April 2016
	Seek continued funding for part-time Coordinator	Coalition/ Leadership Team		\$20,650	BC Rural Remote (HPS) (Federal Funding)	Submitted application for funding August 2016



## Year One: 2016 - Strategy #4

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #4: FUNDING AND FUNDRAISING</b>	Access funding for Comox Valley from BC Housing Provincial Investment in Affordable Housing (PIAH)	Coalition/Leadership Team			BC Housing PIAH (Provincial Funding)	Facilitated collaborative attendance of member agencies interested in pursuing this funding at BC Housing funding information webinar  Collaborative discussion at June Coalition meeting regarding who was applying for funding. 5 Expressions of Interest submitted  Wrote Letters of Support for member agencies applying for funding June 2016
	Access funding from BC Rural & Remote Funding	Coalition/Leadership Team		\$42,000	BC Rural & Remote Funding (HPS) (Federal Funding)	Held informative funding meetings on BC Rural & Remote Funding opportunities  Wrote grant application for funding August 2016 for drop-in centre support and coordinator funding
	Ongoing relationship development with local, provincial, and federal government funding (including BC Housing)	Coalition/Leadership Team				Met with Don McRae  Met with Gord Johns (MP)  Met with David Eby (NDP Provincial housing critic)  Ongoing meetings with CVRD  Ongoing meetings with BC Housing

## Year One: 2016 - Strategy #4 *(continued)*

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #4: FUNDING AND FUNDRAISING</b>	Work with local governments to obtain grants to offset development costs and land donations	Coalition/Housing Development Team				Request to access DCC and land availability for specific homelessness initiatives.
						Meeting held to discuss DCC and land availability with Town of Comox, City of Courtenay, Village of Cumberland and CVRD

## Year Two: 2017 - Strategy #1

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS</b>	Start construction of Braidwood Housing (34 units)	Wachiay Friendship Centre/M'akola Housing	MHSU Care-A-Van Aids VI Lush Valley Food Action Society	\$5,900,000	BC Housing (Provincial Funding): \$3,000,000  City of Courtenay (Municipal Funding): TBD  CVRD: \$60,000	Design phase completed  BC Housing funding secured November 2016  Construction begins in early 2017
	Pilot project of 2 micro-houses on Maple Pool property	Dawn to Dawn	Dawn to Dawn	\$50,000	CVRD	2 micro-houses built on wheels
	Purchase 1 small condo unit to be offered at rent geared to income	Dawn to Dawn	Dawn to Dawn	\$70,000	CVRD: \$40,000  Town of Comox: \$30,000	1 additional condo unit of permanent housing created
	Create Youth Housing (4 plex)	John Howard Society	MCFD Youth Support Worker	Requires land & funding	City of Courtenay/BC Housing PIAH	Locate suitable building to purchase & renovate single living units and a common area  June 2017: Make application to PIAH to support affordable housing units for youth

## Year Two: 2017 - Strategy #1 *(continued)*

STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Renovate Emergency Shelter and improve functionality of space at Pidcock House	Salvation Army Services		\$425,000	BC Housing (Provincial Funding)	Construction to be completed Spring 2017

## Year Two: 2017 - Strategy #2

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Continue library drop-in program for people who are homeless (life skills, tenant information, social support, message services)	Leadership Team	TBD	TBD	TBD	Drop-in location established and running based on pilot project results
	Continue with public awareness plan/campaign re: homelessness	Coalition/ Public Awareness Team				1 public awareness event held.  Social media Campaign during Homelessness Action Week Oct 2017  4 articles in local newspapers
	Continue with prevention strategies	Coalition/ Homelessness Prevention Team				Frontline worker needs assessment and homelessness action GAP analysis conducted
	Adoption of Federal Homeless Information Management System (HIMS)	Coalition				All agencies working with people who are homeless will be using system by Jan 2018.



## Year Two: 2017 - Strategy #3

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #3: COALITION CAPACITY BUILDING</b>	Monitor implementation of Five-year plan	Coalition/ Leadership Team				Continued input and updates from member agencies  Continued monitoring of performance measures on all housing, awareness, prevention and funding actions
	Update Five-Year Plan for 2018-2019	Coalition/ Leadership Team				5 Year Plan to be updated by Sept 2017

## Year Two: 2017 - Strategy #4

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #4: FUNDING AND FUNDRAISING</b>	Seek continued funding for part-time Coordinator	Coalition/ Leadership Team		\$25,000	TBD	Coordinator funding obtained
	Seek funding for permanent drop in centre	Coalition/ Leadership Team	TBD	TBD	TBD	Research accomplished and funding opportunities applied for
	Explore funding possibilities for Community Crisis fund for people who are homeless	Coalition/ Leadership Team		TBD	TBD	Research accomplished and funding opportunities applied for

## Year Three: 2018 - Strategy #1

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS</b>	Create 8 new units of permanent micro housing (approx. 350 sq. ft. each unit)	Coalition/Housing Development Team	TBD	TBD	TBD	8 additional units of permanent housing created
	Continued updates to Braidwood Housing	Wachiay Friendship Centre/M'akola Housing		\$50,000	CVRD	
	Create 4 units of appropriately zones modular housing on available land at the CVRC	Comox Valley Recovery Centre (CVRC)	Comox Valley Recovery Centre (CVRC)	\$167,000	TBD	4 units of additional transitional housing created  EOI submitted to BC Housing PIAH funding June 2016 – not successful
	Develop 8-unit complex for families	Dawn to Dawn	Dawn to Dawn	TBD	BC Housing (Provincial funding)	EOI submitted to BC Housing PIAH funding June 2016
	Seniors Housing (20 units)	BC Lion's Club	BC Lion's Club	\$2,000,000	BC Housing (Provincial Funding)	Design Phase completed  EOI submitted to BC Housing June 2016. Application to be reviewed again.

## Year Three: 2018 - Strategy #2

STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Continue with public awareness activities	Coalition/ Public Awareness Team				1 public awareness event held.  Social media Campaign during Homelessness Action Week Oct 2017  4 articles in local newspapers
	Gather data about homelessness in the Comox Valley	Coalition/ Homelessness Prevention Team	Coalition/Homelessness Prevention Team	\$5000	United Way Central and Northern Vancouver Island (Regional Funding)	Point in Time count conducted in April 2018  Point in Time Count Report released in August 2018  PiT data Press release in newspapers Sept 2018  PiT Summary added to 5 year plan
	Continue Homeless Persons engagement strategy	Coalition/ Leadership Team				Homeless persons asked for feedback and ideas through the PiT count April 2018  Homeless persons to be engaged in planning survey at Community Resource Fair Nov 2018
	Continue with prevention strategies	Coalition/ Homelessness Prevention Team				Prevention strategies updated September 2018

## Year Three: 2018 - Strategy #3

STRATEGY #3: COALITION CAPACITY BUILDING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Monitor implementation of Five-year plan	Coalition/ Leadership Team				Continued input and updates from member agencies  Continued monitoring of performance measures on all housing, awareness, prevention and funding actions
	Update Five-Year Plan for 2019-2020	Coalition/ Leadership Team				Plan is updated Sept 2018
	Evaluate Coalitions Efforts	Coalition/ Leadership Team				Evaluation plan and strategies developed for implementation in Jan 2019

## Year Three: 2018 - Strategy #4

STRATEGY #4: FUNDING AND FUNDRAISING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Continued research into funding opportunities	Leadership Team				Funding opportunities found and applied for

## Year Four & Five: 2019-2021 - Strategy #1

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #1: CREATE ADDITIONAL HOUSING AND NECESSARY SUPPORTS</b>	Repurpose existing building/land to new Single Resident Occupancy (SRO) with community kitchen and recreational areas	TBD	TBD			Building identified and repurposed.  Additional SRO housing created
	Encourage creation of Laneway, Secondary Suites and/or Coach houses					Meeting with municipalities established

## Year Four & Five: 2019-2021 - Strategy #2

	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
<b>STRATEGY #2: COMMUNITY COLLABORATION, PREVENTION AND EDUCATION</b>	Continue with public awareness plan/campaign re: homelessness	Coalition/ Public Awareness Team				1 Public awareness event held  Social media Campaign during Homelessness Action Week  4 articles in local newspapers
	Continue with prevention strategies	Coalition/ Homelessness Prevention Team				Prevention strategies updated September 2019



## Year Four & Five: 2019-2021 - Strategy #3

STRATEGY #3: COALITION CAPACITY BUILDING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Monitor implementation of Five-year plan	Coalition/Leadership Team				Continued input and updates from member agencies  Continued monitoring of performance measures on all housing, awareness, prevention and funding actions
	Update Five-Year Plan for 2020-2021	Coalition/Leadership Team				Updated plan submitted to CVRD Sept 2019
	Evaluate progress after 5 years	Coalition/Leadership Team				Evaluation completed June 2019  Evaluation Report with future recommendations completed by Jan 2020

## Year Four & Five: 2019-2021 - Strategy #4

STRATEGY #4: FUNDING AND FUNDRAISING	GOAL	LEAD AGENCY	COMMUNITY SUPPORT SERVICES	COST	POTENTIAL FUNDER	PERFORMANCE MEASURES
	Continued research into funding opportunities	Leadership Team				Funding opportunities found and applied for